



The American Osteopathic College of Occupational and Preventive Medicine 2024 Midyear Educational Conference

Texas Correctional Managed Health Care

Presented to the American Osteopathic College of
Occupational & Preventive Medicine
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Texas Department of Criminal Justice (TDCJ)

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Texas Department of Criminal Justice Mission Statement

The mission of the Texas Department of Criminal Justice (TDCJ) is to provide public safety, promote positive change in offender behavior, reintegrate offenders into society, and assist victims of crime.

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Why did Texas change to this system of managed care?

First, it is key to understand the two major influences that led to change:

- An unprecedented expansion of the criminal justice system capacity
- in both numbers and geography
- The reality of shrinking state budget resources
- do more with less

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What led to the development of CMHCC?

An unprecedented expansion of the criminal justice system capacity
(in both numbers and geography)
The reality of shrinking state budget resources
(Do more with less)

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Other factors contributed to the need of change

- Rising Health Care Costs
- Growth in Number of HIV/AIDS & TB
- Aging of the Prison Population
- Difficulties in Recruitment and Retention
- Prison Litigation
- Shrinking Patient Base at University Medical Schools
- Endangered Rural hospitals

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Consensus for Change

- "A managed care health system should be established for inmates of TDCJ."
- "The system should be governed by a board comprised of officials from TDCJ, UTMB and TTUHSC."
Texas Performance Review, "Against the Grain," January 1993.
- "The state is developing and implementing a comprehensive managed health care plan with the hope that spiraling inmate health costs can be more effectively controlled."
State Audit Report, "TDCJ Health Services Review," September 1993.

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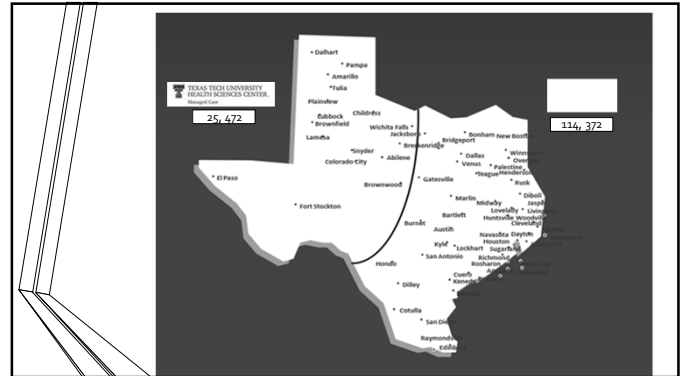


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What is Correctional Managed Health Care?

- A Strategic *Partnership* between:
 - The Texas Department of Criminal Justice
 - The University of Texas Medical Branch at Galveston
 - Texas Tech University Health Sciences Center
- Focused upon a *shared Mission*:
 - To develop a statewide health care network that provides TDCJ offenders with timely access to a constitutional level of health care while also controlling costs
- Managed by a *statutorily established body*:
 - The Correctional Managed Health Care Committee

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CMHCC Organizational Relationships



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Statutory Authority & History

- CMHC authorizing Legislation originally passed in 1993 (SB378)
- Now codified as Subchapter E, Chapter 501, Texas Government Code:
- Establishes a ten-person committee that includes:
 - One member employed full time by the department (TDCJ), appointed by the Executive Director;
 - One member who is a physician and employed full time by the University of Texas Medical Branch (UTMB) at Galveston, appointed by the President of the university;
 - One member who is a physician and employed full time by the Texas Tech University Health Sciences Center (TTUHSC), appointed by the President of the university;
 - Two members who are physicians, each of whom is employed full time by a medical school other than UTMB or TTUHSC, appointed by the Governor;
 - Two members appointed by the Governor who are licensed mental health professionals;
 - Two public members appointed by the Governor who are not affiliated with the department or with any contracting entity, at least one of whom is licensed to practice medicine in the state; and
 - The State Medicaid Director or a person employed full time by the Health and Human Services Commission and appointed by the Medicaid Director, to serve ex officio as a nonvoting member
- Charges the CMHCC with establishing a statewide network to provide health care services to TDCJ inmates
- Maximize the use of state medical schools to the extent possible

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CMHCC Members

Members Appointed by the Governor

Robert D. Greenberg, M.D., Chairman
VP & CMO of Emergency Services
Bayly, Scott & White, Central Texas Division
Public Member

Brian Phillip Edwards, M.D., FACP
Asst. Professor, Dept. of Internal Medicine
Program Director, Internal Medicine/Psychiatry Residency Program
Associate Program Director, Internal Medicine Residency Program
TTUHSC El Paso

Julia Hiner, M.D.
Asst. Professor
Geriatric Medicine Physician
University of Texas Health Science Center (UT Health)

John W. Barruss, M.D.
CEO, Metrocare Services

Vacant
Mental Health Professional

Kristen "Kris" Sanders Coons
Retired, (Public Member)

Texas Department of Criminal Justice (TDCJ)

Luanette Linthicum, M.D., FACP, CCHP-A
TDCJ Division Director for Health Services

University of Texas Medical Branch (UTMB)
Philip Keiser, MD
Professor, Division of Infectious Disease
Internal Medicine, UTMB

Texas Tech University Health Sciences Center (TTUHSC)
Cynthia Jumper, M.D., MHP, MACP
VP of Governmental Relations & Managed Care
Professor of Internal Medicine

Ex Officio Member

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Roles and Responsibilities

CMHCC

- Clinical Policy Oversight
- Liaison Activities
- Dispute Resolution
- Quality of Care Monitoring Oversight

University Providers

- Onsite Services
- Offsite Services
 - Specialty Clinics
 - Hospitalization
- Pharmacy Services
- Mental Health Services
- Pharmacy Services
- Mental Health Services
- Utilization Management
- Provider Network Management
- Quality of Care Monitoring
- TDCJ Employee Health Services

TDCJ

- Resource Allocation
- Legislative/Legal Coordination
- Contract Coordination
- Monitoring
 - Access to Care
 - Operational Reviews
 - Grievances
 - Financial
- Preventive Medicine
- Health Services Liaison
- Professional Standards
- Administrative Functions

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For TDCJ, building a relationship with the medical school has:

- Allowed TDCJ to share the risks of providing health care
- Enabled and supported TDCJ's expansion into historically underserved medical and health professional shortage areas of the state.
- Enabled more cost-effective services
- Increased the overall stature of the health care program.

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What have been the results?

- Improvements in all three major goals:
 - Increase Access to Care
 - Improve the Quality of Care
 - Control Cost increases

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What lessons have we learned?

- First and foremost, mutual respect is critical to our mutual success.
- Joint planning and decision making is not always easy--but necessary.
- There is a need to have a clear understanding of each partner's role and responsibilities.
- Tolerance for differences in organizational cultures is key.
- Developing, accepting and fostering common goals is essential.

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Introduction

Owen Murray, DO, MBA
Senior Vice President, Offender Care Services
University of Texas Medical Branch, CMC

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